



# National seminar exercise 2024

## NSÖ 24

Swedish Civil Contingencies Agency (MSB), National Board of Health and Welfare (Socialstyrelsen) & the Swedish Armed Forces (Försvarsmakten)



# National Seminar Exercise 2024 & Casualty Move 2024 - Process



CAMO 24  
(Dec 2023)

Combined  
working  
group: FM,  
MSB, SoS  
(Mar 2024)

CAMO 24 &  
NSÖ 24  
Exercise  
(Sept 2024)

CAMO 24  
Post exercise  
discussion  
(Oct 2024)  
NSÖ 24  
Evaluation  
conference  
(Nov 2024)

Lessons  
learned  
implentation

NSÖ 24  
Follow up  
discussion  
(Mar 2025)

Enhanced  
Total  
Defence





# Overall purpose

- Use of CAMO 24 scenario and injects to explore how the process regarding patient flow management can be designed according to the NATO Patient Flow Management Guidelines
- Support the Swedish game cell in CAMO 24
- Identify areas of development in the Swedish total defence capability to handle patient flows from other NATO countries during an article 5 scenario

# Exercise Objectives

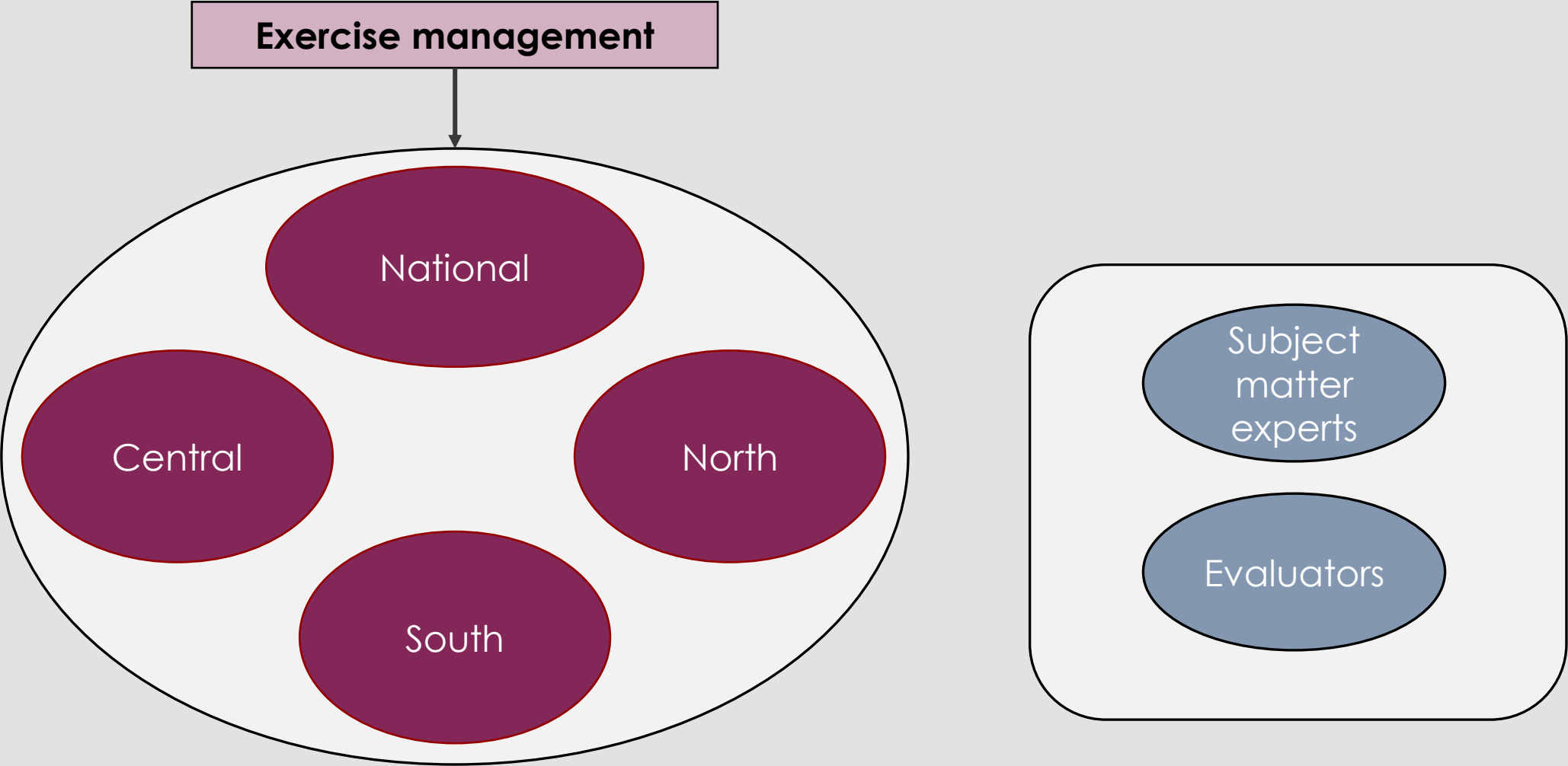


- Medical Civil-Military (CIV/MIL) interaction
- Patient Flow Management
- Interoperability



- Knowledge of responsibilities, tasks, methods, mandates and regulations within ones own organisation
- Knowledge of the role, tasks, methodology, mandate and regulations of collaborating actors
- Knowledge of the role, tasks, methodology, mandate and regulations of collaborating actors

# Execution



# Participating Actors - example

## National

**National level agencies and actors concerned with civil defence, health, and or transportation, such as:**

- The Swedish Civil Contingencies Agency (MSB)
- The Swedish Police Authority
- National board of Health and Welfare (SoS)
- Healthcare Emergency Centre
- The Swedish Transport Administration
- The Swedish Migration Agency
- The Swedish Armed Forces

## Regional

**Regional level agencies concerned with civil defence, health, and or transportation, such as:**

- Civil Defence Regions
- County Administrative Boards
- Regions
- Healthcare Regions
- Military Regions



# Information about NSÖ 24



## Nationell seminarieövning 2024 – NSÖ 24

Utvärderingsrapport



## National seminar exercise 2024

KC-UT-ÖV  
Publ.nr MSB2531 - December 2024



### National seminar exercise 2024

The National seminar exercise 2024 (NSÖ 24) was planned and executed in a cross-agency exercise planning group consisting of the Swedish Civil Contingencies Agency (MSB), the Swedish National Board of Health and Welfare, and the Swedish Armed Forces. The aim of the exercise was to explore Sweden's total defence capability relating to patient flow management in accordance to NATO's expectations on Sweden as a member state.

The target group was organizations with a particular responsibility for patient flow management in the Swedish total defence, such as transport, logistics, healthcare, border control, etc. The format was characterized by a climate of learning and lack of prestige, where participants developed their knowledge and understanding through discussions based on the exercise objectives, questions and the scenario.

### Exercise objectives

Three exercise objectives were formulated from the objectives of CAMO 24 and also adapted to the national conditions in the National exercise directions and the organizations' levels of knowledge in the subject area.

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### CAMO 24

Casualty Move 2024 (CAMO 24) was a NATO-led exercise with the aim to practise civil-military cooperation and coordination between the EU, NATO and member states regarding patient flow management during war. It was the fourth exercise in an annual exercise series. Concurrently to CAMO 24, the plug-in exercise NSÖ 24 took place with the purpose to utilize the NATO-exercise, and thus strengthening the Swedish national total defence capability. A total of 16 nations participated in CAMO 24, including Sweden.



# Development areas

**Civil-Military  
interaction and  
national  
interoperability**

**Roles, tasks,  
methodology,  
mandate and  
regulations of  
collaborating actors**

**NATO:s expectations  
regarding patient  
flow management**

**Application of  
Swedish national  
legal framework  
regarding Total  
defence**





prioritization  
prioritization  
prioritization



# Keys to success

- Combined planning and execution
- Virtual planning meetings with participating actors
- Short timeframe led to prioritization of resources
- Combining NATO exercises with national exercise is a valuable experience for future exercise planning



**Thank you,  
questions?**